

HEADQUARTERS  
UNITED STATES EUROPEAN COMMAND

ECJ2-W  
SM 40-1

STAFF MEMORANDUM  
NUMBER 40-1

APO 09128  
21 JUL 1982

INTELLIGENCE

Preparation of National Intelligence Estimates

1. Purpose. To outline procedures for USEUCOM participation in the preparation of National Intelligence Estimates (NIE).
2. References.
  - a. JCS Staff Memo (SM) 321-82, 24 May 1982, "Participation of Commanders of the Unified and Specified Commands in Preparation of National Intelligence Estimates" which supercedes JCS SM-184-77, 23 February 1977. This SM is available in ECJ2, Warning and Analysis Division (Ext 6-6285).
  - b. USEUCOM SM 5-31 (Basic Charter Papers) Annex B.
3. Policy. The Joint Chiefs of Staff have established a formal procedure to provide the views of the commanders of the unified and specified commands to DIA for consideration in the development of the National Intelligence Estimates (NIEs). They consider that the Director, DIA, in his role as a DoD representative to the National Foreign Intelligence Board (NFIB), and the Service Intelligence Chiefs, in their role as observers, should have the benefit of the views and assessments of the commanders of the unified and specified commands on a formalized basis.
4. General. USEUCOM recommendations on specific NIEs to be prepared and comments on NIEs already published are to be submitted to Director, DIA, for consideration in the development of NIEs.
5. Responsibilities. USEUCOM will:
  - a. Respond to invitations from Director, DIA, for recommendations on those portions of the NIEs in which USEUCOM has command interest.
  - b. Meet the time schedule established by Director, DIA, for responses on the above recommendations.
  - c. Respond to invitations from Director, DIA, for comments on published NIEs for use in future considerations.
  - d. Comply with the deadlines set by Director, DIA, for receipt of such comments in Washington.

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6. Additional Guidelines.

a. Recommendations from USEUCOM to Director, DIA, should be clear and concise, with sufficient supporting justification to withstand the critical examination that is vital to the development of accurate and reliable NIE judgments.

b. In making these recommendations, USEUCOM should take into account the pressures affecting the estimates program:

(1) Requirements for national-level estimates are increasing and are demanding more definitive judgments.

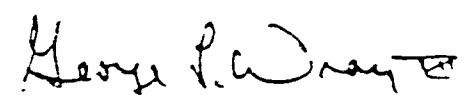
(2) Requirements for staffing National Security Study Directives are expanding.

(3) Requirements involve greater quantification of data, as in the Defense Intelligence Projections for Planning.

(4) Time to produce certain NIEs is often limited. These must be published early enough to be useful for defense budget considerations but late enough in the year to profit from the full range of the annual collection effort.

FOR THE COMMANDER IN CHIEF:

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